

**SUBJECT: EQUAL EMPLOYMENT OPPORTUNITY, AFFIRMATIVE ACTION,
AND DIVERSITY AND INCLUSION POLICY STATEMENT**

Dummers Consultants LLC (DCL) is an affirmative action and equal opportunity employer. DCL affirms its long-standing commitment to maintain a diverse workforce reflective of the communities in which we operate, maintains a business culture that recognizes the contributions and interests of diverse cultural and social groups, and maximizes employee efforts by understanding individual differences and perspectives. It is the policy of DCL not merely to refrain from employment discrimination as required by federal, state, and local enactments, but to take positive affirmative action to realize for women, people of color, individuals with physical or mental disabilities and veterans full equal employment opportunity. It is also our goal to employ and advance in employment individuals with disabilities and protected veterans, and to treat qualified individuals without discrimination on the basis of their physical or mental disability or veteran status.

It is our belief that an organization achieves this goal only through leadership and focused implementation of a results-oriented affirmative action plan and equal employment opportunity without regard to race, color, religion, gender, age, national origin, sexual orientation or identity, physical or mental disability, veteran status and any other personal characteristic protected by law. These policies maintain and enhance workforce diversity and apply to all employee actions including staffing, compensation, promotion, transfer, demotion, social and recreational programs, layoffs, employee benefits, training and development, disciplinary actions, employment termination, and other general conditions of employment.

Dummers Consultants LLC will make a good faith effort to reasonably accommodate the physical and mental limitations of any employee or applicant for employment or the religious needs of an individual unless such accommodation would impose undue hardship on the conduct of our business. For purposes of this policy covered veterans include disabled veterans, active duty wartime or campaign badge veterans, recently separated veterans, and recipients of armed forces service medal. On a strictly voluntary basis, DCL invites all individuals with a disability and covered veterans who are either employees or applicants for employment, and who wish to participate under DCL's Affirmative Action Program to identify themselves to their manager or the Human Resources department. Any individual who identifies himself/herself will not be subjected to any form of harassment or retaliation based on his/her status or self-identification. Further, this self-identification will be kept confidential.

The Vice President, Human Resources has been appointed the role of the Equal Opportunity Officer and will audit, report, and evaluate activities which pertain to our EEO and Affirmative Action objectives. Employees who need assistance in clarification or resolution of EEO matters or who are interested in reviewing the Affirmative Action Plan for Individuals with Disabilities and Covered Veterans should contact the human resources department.

The CEO fully supports the Affirmative Action Plan and directs the responsibility of all those with employment responsibility to seek to achieve the stated aims of this program. Moreover, it is the responsibility of each and every member of the staff of Dummers Consultants LLC to assist in achieving the aims of this policy and to make equal opportunity an actual, functioning condition of work life at Dummers Consultants LLC. Retaliation against any employee for making an EEO claim or participating in the investigation of a complaint is strictly prohibited and will not be tolerated.